

Aziz Raza Malik

MPEC (Member Pakistan Engineering Council) (PE MECH / 11273)
MIEP (Member Institute Of Engineers Pakistan) (PE MECH/11211)
MBHA (Member British Hydropower Association) (BHA01641)



Contact

H.No. #383, St # 75, Sector E-11/3, MPCHS Islamabad Pakistan. 44000.

azizraza@hotmail.com

www.linkedin.com/in/aziz-raza-a9994417

+92 0314-5108291, 0335-5108291

Pakistani - Married (06th September, 1969) / (Chakwal - PAK)

CG 9892293 (Valid up to 08th February 2022)

Professional Skills

Hydro power | Solar Power | Erection & Commissioning | Budgets & Forecasting | Project Development | Project Management | Project Planning & Coordination | Project Administration | Project Analysis | Project Teamwork | Field & Site Supervision | Quality Control | Layout & Design | Subcontractor Supervision | Project Proposals | Client Presentations | Cost Controls | EPC Contract Negotiations | Material Procurement | Policy & Procedures | Multiple Location Management | Risk Assessment | Meeting Facilitation | Strategic Planning | Goal Setting | Safety Inspections | Blueprint Reading & Analysis |

Personal Skills

Leadership | Communication | Conceptualizing Execution | Employee Supervision & Training | Managing Contractors | Lenders and Government Relations | Negotiations

Education

Bachelor in Mechanical Engineering - 1994
University of Engineering and Technology

Certification

Certified Professional Manager in Project management (2009 -2010)

International Exposure



China
Saudi Arabia
UAE

South Korea
UK
Europe

South Africa
Canada

Career Summary

More than 24 - Years in Project development and execution of infrastructure projects mainly related to hydropower, solar, road construction (highways etc.) and buildings by Manage day-to-day operational aspects of projects and project scope by effectively applying methodologies that enforce project standards and by minimizing exposure and risks on projects. Create and execute project work plans and revise as appropriate to meet changing needs and requirements, including the identification of needed resources and assignment to appropriate personnel.

Experience includes the areas of:

Project Development for Hydropower /Solar Projects having in-depth knowledge / experience of handling all the regulatory, commercial and technical issues especially involved in the development/construction of power projects for which financing is to be arranged on the non-recourse principles. Actively involved in completing all the documentation required for financed projects, agreements, power purchase agreements, engineering, procurement, construction and the operations and maintenance.

Professional Experiences

CEO | Kulachi Solar Power (Pvt) Ltd. Islamabad

(15th Sept, 2017 till date)

◆ Oversee all aspects of multiple, ongoing, Developing, landscaping, operations of Projects as under.

◆ Details of Project:

◆ 50 MW solar photovoltaic (PV) independent power producer (IPP) plant in Khyber Pakhtunkhwa (KPK) province as per the Letter of Intent (Ref. 2730- 33/PEDO/CEO/LOI, dated 20/10/2016) issued by the Pakhtunkhwa Energy Development Organization (PEDO) to the Consortium jointly formed by Target Energy, Atlantic Energy Partners (South Africa), Alternative Grid North Africa (Ireland) and H1 Holdings (Pty) Ltd (South Africa). The Project is at Nepra Stage.

CEO | Target Energy (Pvt) Ltd. Islamabad

(1st Dec, 2015 till date)

◆ Target Energy (Pvt) Ltd which has been founded in 2015 and involved in energy sector projects.
◆ Target Energy is the part of Target Group which are involved in many other initiatives of the company related to National Aviation Support Business provider, CCTV Securities, Communication Systems and Engine Aircraft Buying and Selling of Spare Parts.
◆ The Target Energy is developing solar and hydro power projects in the private sector.
◆ The Company is one of the main sponsors of the 50MW solar project in Kulachi DI Khan and pursuing some raw sites for hydropower generation.
◆ Responsible for project development, construct ability, costs, and quality reviewed performance against operating plans and standards, managing of team and to see after the day to day business of the company. The Project is at NEPRA stage.

24 Years' Experience in Multinational SAMBU Construction Co., Ltd Korea Responsibilities during Career

(March 1995 -Jan 2019)

Multidimensional Experience in Project Development, Project Execution and, Strategic Planning & Business Operations in Hydropower Projects in Pakistan:

- ◆ 84 MW New Bong Escape Hydro-Electric Power Complex AJK Pakistan. (Pakistan 1st IPP)
- ◆ 100 MW Gulpur Hydropower Project in AJK Pakistan. (3rd IPP Project)
- ◆ 150 MW Patrind Hydropower Project MW AJK Pakistan. (2nd IPP Project)
- ◆ 106 MW Golen Gol Hydropower Project Chitral in Pakistan. (Wapda)

As Section Chief /Asst. Manager /Manager/ GM Equipment & Plant Experience

- ◆ Lowari Rail Tunnel Project (9-KM tunnel from Dir to Chitral)
- ◆ Rehabilitation of Sahiwal-Multan ECW N-5 (50-KM)
- ◆ Contract No.7 (Mianchannu-Sahawal N-5) (50-KM)
- ◆ Rehabilitation of Multan -Qadirpur Ran (N-5) (15 KM)
- ◆ Rehabilitation works of Mianchannu-Sahawal (46-KM) N-5
- ◆ Multan-Mianchannu (87KM/4-Lane) Additional Carriageway N-5

As a Director Project Development & General Manager Project Development

- ◆ Led the "project development team" from Sambu side as a part of consortium who successfully achieved the completion of most complex as well as contractually intricate projects, resolutely with dedication and managed the whole development process starting from the feasibility study to the Financial Closing. Fully responsible for managing all contractual, commercial and legal issues of the contracts including advised on resolving disputes and claims management.
- ◆ Actively led the team in the preparation of feasibility study of the projects including financial analysis, cost estimations, hydrological analysis, Power Purchase Agreement, including drafted, negotiated and executed all the concession documents including.
- ◆ As a Consortium Partner involved with the team to design the Financial Model for tariff and Financing purposes, land acquisition for the Projects in the shortest possible time, tariff negotiations at different stages of the Projects.
- ◆ Managed the overall tendering process for the award of EPC Contract including negotiations and execution of EPC Contracts.

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Courses & Training

- ➔ **CPD Technical lecture on Engineering Project Management**
Certificate from Institution Of Engineers Islamabad.(dated 14th January,2012)
- ➔ **Construction Claim and Dispute Resolution Course**
Skill Development Council (6th January ~15th January,2011)
- ➔ **Negotiation Skills Course** Pakistan Institute of Management
(26th June ~ 28th June 2007).
- ➔ **Team Work – Getting People To Work Together Course**
Pakistan Institute of Management (11th June ~ 16th June 2007).
- ➔ **Maintenance Management Course**
Pakistan Institute of Management (14th May ~ 18th May 2007).
- ➔ **8 weeks Computer Courses in COMPUTER AIDED DESIGN**
U.E.T., Lahore(Pakistan)

Technical Skills

Microsoft Office Suite (Word, Excel, and PowerPoint)
Primavera |AutoCAD | Autodesk |

References:

- ➔ Can be provided on request

Professional Experiences

- Negotiated and closed the EPC Contracts with major equity holders of 84 MW New Bong Hydropower Project, 150 MW Patrind Hydropower Project and 100 MW Gulpur Hydropower Project.
- As a Consortium Partner involved with the team for Negotiating the Finance Documents and Security Documents with the Lenders.
- Supervised the process of comprehensive insurance program for the whole projects.
- Responsible for getting various Government approvals and consents including consents from Federal Board of Revenue, State Bank of Pakistan, GOAJK, and Electricity Department etc.
- As a Consortium Partner involved with the team in the tendering process of O&M Contract Including drafting and negotiations of O&M Contract.
- As a Consortium Partner involved with the team of the tendering process of Owner's Engineer appointment including drafting and negotiation of OE Contract.
- Supervised in the Preparation of various environmental and other plans including project Management Plan and Project Operational Plan including comprehensive insurance program for the whole projects
- As a Consortium Partner involved with team to Plan and implemented the drawdown schedules by fulfilling the stringent condition precedents attached to each drawdown.

As a Project Manager / Deputy Project Manager /Project Coordinator of 84 MW New Bong Hydropower Project. (Pakistan Ist IPP Project)

- Managed and administered the overall activities of Contractor's EPC contractual obligations and the Client's needs and expectations.
- Monitored overall productivity and efficiency of each Department on the project, forecast trends and anticipate potential problems and difficulties meeting milestones or budgets, coordinate with Management and all supervised staff to resolve problems.
- Coordinated between the HSE Manager, QA/QC Manager, Subcontract Manager, and the Sites Construction Superintendents to make sure that the client scope is implemented and that the contractor's and subcontractors' works and performance are efficiently inspected, supervised and executed and Responsible for claim management with the Client.
- Implemented and ensured timely mobilization of O&M Operator to ensure seam less transfer from Construction, E&M Contractor to operations.
- Assisted the technical department in various technical matters and produced high level reports on pure technical issues like inertia constant, New Bong Escape Gates modifications, Surge Analysis, water flow meters etc.
- During construction period ensured the reporting compliances to various parties including lenders like regular progress reporting.
- Responsible for the supervision of Erection of E&M equipment at plant site.
- Currently dealing all the issues related with Defect Liability Period with the Client and O&M Operators.

As Section Chief /Asst Manager /Manager/ GM Equipment & Plant.

- Designed communication network in order to keep up with maintenance activities. Effectively to coordinate the work activities with various sections within the working group.
- Managed the correct provision of technical support to the operating, supervising application of the quality assurance .Supervise joint analyses (processes, mechanical. Electrical and I&C) on the performance and availability of the equipment and preparing reports for the Project Manager.
- Issued periodical reports (performance, consumption, efficiency, safety and reduce costs. Coordinate analysis of operative experience and incidents and their incorporation into training plans.
- Controlled all workshop activities, repair & maintenance of equipment i.e (Reconditioning and overhauling of vehicles, graders, dozers, generator sets petrol and diesel engines, sub-systems and tune-up, trouble shooting and testing), office matters and to make it possible to use site repair teams in efficient & effective way.
- Material management, inventory control, indenting of spares and stores, demand procedure, scrutiny of indents, inspection, acceptance and rejection procedures. Deal in the procurement of Spare Parts, Fuel & Lubricants, Bitumen and Aggregate Material. Ensuring the availability of material for repairs, materials movement and coordination with the purchase and stores managers for timely purchase of material / spare parts.
- Training of workshop personnel and Heavy Equipment Operators /Drivers on enhancement of skills, the use of tools and loss prevention through in-house arrangements / technical courses. Training of under command staff and management.
- Supervised erection and operations of Asphalt Plants, Concrete Batching Plants and Crusher Plants and Project management and control. “Logistics and supply management.
- Budget preparation and forecasting.
- Arrangements for mobilization of equipment between projects and strictly ensured the safety procedures to avoid any loss.
- Security Planning.(Security of men and material)and Coordination with the prospective Government Departments and Civil Contractors.

Pakistan Branch Office:

ISLAMABAD: House No.58, Street No.3, G-15/1, JKHCS, Islamabad Ph. 051-2308465-6 Fax: 051-2308470 sambu.isb.pk@gmail.com

Ref: SAM/ISB/GEN/001/2019

Date: February 1, 2019

TO WHOM IT MAY CONCERN

It is an immense pleasure for us to confirm that Mr. Aziz Raza S/O Mehrban Khan holder of CNIC # 36103-7261229-7, has worked in the capacity of a permanent employee of Sambu Construction Co., Ltd for the past 24 years approximately at various senior positions.

During said period of employment Mr. Raza, has worked for various infrastructure construction projects and has been involved in all stages right from bidding, upto planning and thereafter in implementation of projects as such awarded to Sambu Construction Co; Ltd.

Mr. Raza commenced his career in the company as a Mechanical Engineer in Sambu's Heavy Equipment Department and initially worked on the projects as **Section Chief /Manager Heavy Equipment Department since 5th March, 1995 to 16th September, 2005** as per details given hereunder;

- Lowari Rail Tunnel Project (8.510KM Long Road Tunnel linking between Nirgah, Upper Dir to Ziarat, Tehsil Drosh to Chitral).
- Rehabilitation of Sahiwal-Multan ECW N-5 (50-KM)
- Contract No.7 (Mianchannu-Sahawal N-5) (50-KM)
- Rehabilitation of Multan –Qadirpur Ran (N-5) (15 KM)
- Rehabilitation works of Mianchannu-Sahawal (46-KM) N-5
- Multan-Mianchannu (87KM/4-Lane) Additional Carriageway N-5.

Mr. Raza has been extensively involved in the development and construction of various power projects since **17th September, 2005 – 31st January, 2019** as **Director Project Development /GM Project Development / Project Manager/Deputy Project Manager/Project Coordinator** as per followings;

- 147 MW Patrind Hydropower Project MW AJK Pakistan.
- 84 MW New Bong Escape Hydro-Electric Power Complex AJK Pakistan. (Ist IPP Project)
- 100 MW Gulpur Hydropower Project in AJK Pakistan.
- 106 MW Golen Gol Hydropower Project Chitral in Pakistan.

Brief description of the Hydropower projects on which Mr. Raza worked on behalf of Sambu is summarized here in below;

147 MW Patrind Hydro Power Project

Project Brief:

147 MW run-of-rivers Patrind Hydropower Project (the Project) on river Kunhar near village Patrind, District Muzaffarabad of Azad Jammu & Kashmir (AJ&K). The Project is being developed by Star

Hydro Power Limited (SHPL) as an Independent Power Producer (IPP) under the Government of Pakistan's Policy for Power Generation Projects 2002 on BOOT basis with a concession period of 30 years.

Korea Water Resource Corporation (K-water), Sambu construction Co., Ltd and Daewoo Engineering & Construction Company were the sponsors of SHPL.

The plan of the Project included diversion of the waters of river Kunhar through a weir, located near village Patrind, and a left bank conveyance system of headrace tunnel to the right bank of river Jhelum, near the city of Muzaffarabad, where a powerhouse is being built. The natural difference of elevation between river Kunhar and river Jhelum, along with a 43.5 meter high-weir provides a gross head of 112.96 meters to set up a 147MW power project.

Sambu Scope of Work:

In 2006 Sambu Construction Co. Limited., (Sambu) involved in 147 MW Patrind Hydropower Project in AJK as an Equity Partner as well EPC Contractor. Sambu initially worked with Star Hydro as a Project Developer and later on as an EPC on the Project. Sambu Scope of work was included access bridge construction. Subsequently in 2012 Sambu decided to dilute its investment from the Project.

Mr. Raza's Responsibilities:

On behalf of Sambu, Mr. Raza had been aggressively involved in the formation of consortium to acquire the Project and has dealt with all the issues involved in the award of the Project and thereafter its development which included structuring and negotiation of the terms of consortium partners. Mr. Raza assisted the company (Star Hydro) at all stages of project development which included issuance of Due diligence Report, review of Feasibility study, Initial Environmental Study, Interconnection Study, Award of Feasibility Stage Tariff, selection of EPC Contractor and handed over the Management to the K-Water at later stage.

2. 84 MW New Bong Escape Hydro-Electric Power Complex

Project Brief:

Laraib Energy Limited ("Laraib") is the owner and developer of 84 MW hydroelectric power generating complex known as the New Bong Escape Hydroelectric Power Complex (the "Project") on the Jhelum River in Azad Jammu and Kashmir (AJ&K). The Project commenced commercial operations on 23rd March 2013 and has the distinction of being Pakistan and AJ&K's first hydropower IPP. By developing a bankable framework this trendsetting project has paved the way for rapid and full scale development of Pakistan and AJ&K's hydropower potential. Laraib is a subsidiary of The Hub Power Company Limited ("HUBCO") which owns 74.95% of the shares of the Company. HUBCO is the owner of the 1,292 MW Hub Power Station which is the first and largest power station to have been financed by the private sector in Southern Asia during the 1990s and one of the largest private power projects in the newly industrialized world at that time. Laraib's other shareholders are: Coate & Co. (Pvt.) Limited (23.80%) and Asghar Ali Co. W.L.L. (1.24%).

The Project has been developed under Build-Own-Operate-Transfer (BOOT) basis, whereby it would be transferred to the Government of AJ&K free of cost at the end of a 25-year term. The Project is located on Jhelum River 7.5 km downstream of the 1,000 MW Mangla Dam, a major multi-purpose water storage project commissioned in 1967. The Project does not involve the construction of a dam or reservoir nor does it affect the existing water management regimes. It withdraws water released from the existing Mangla Dam and returns that water to the main stem of the Jhelum River through a 7.5 km long tailrace constructed in a sub-channel of the River Jhelum. The Project does not affect upstream or downstream hydrology of the Jhelum River due to its run of the river nature and is having positive environmental and social impacts. The energy generated by the Project is evacuated through an in-out connecting arrangement with the double circuit 132 kVA Mangla/Kharian transmission lines, which passes over the Project site. No right-of-way acquisition was needed since connection facility has been built within the Project site.

The Project uses the water being discharged from the upstream existing hydropower plant (1,000 MW Mangla Hydroelectric Power Station) located at Mangla Dam. The raising of Mangla Dam has been completed recently by the Pakistan's Water and Power Development Authority (WAPDA), and will result in increase in the storage capacity of the Mangla Dam ("Mangla Dam Raise Project"). The Mangla Dam Raise Project will provide better regulated water to the Project. The Project achieved Financial Closing on December 20, 2009. USD financing has been provided by Asian Development Bank, Islamic Development Bank, International Finance Corporation, and the French origin Société de Promotion et de Participation pour la Cooperation Economique ("PROPARCO") whereas PKR financing has been provided by Habib Bank Limited ("HBL") and National Bank of Pakistan ("NBP").

The construction of the Project started on December 29, 2009 under a fixed price, time certain EPC Contract executed with Sambu Construction Company Limited of South Korea ("Sambu") in June 2009. The water to wire E&M equipment package has been supplied by a leading E&M supplier; Andritz Hydro under a subcontract with Sambu. Hyundai Engineering is the design subcontractor of the EPC Contractor.

The Project has achieved commercial operation date on March 23, 2013 which is about two months ahead of the required commercial operations date under the PPA.

Construction of the Project was monitored by Owner's Engineer comprising of joint venture of Montgomery Watson Harza ("MWH") and National Engineering Services of Pakistan ("NESPAK") while Mott MacDonald of UK were the Technical Advisor to the Financiers and were responsible for construction and environmental monitoring on their behalf.

The Operation and Maintenance of the Project is being carried out by TNB REMACO Pakistan (Private) Limited, a wholly owned subsidiary of TNB Repair and Maintenance SDN BHD which is ultimately owned by Tenaga Nasional Berhad, Malaysia.

Sambu Scope of Work:

Sambu worked as an EPC Contractor on the project. The Civil Works involved the construction of Headrace channel & pond, Tailrace channel & pond, Powerhouse structure & Office Building and Flood Protection Dyke.

The E&M Works included all the Electro-Mechanical works of 4 Units and Powerhouse Office Building. Main installations encompassed Turbine, Governor, Generator, Transformer, GIS, HVAC, Firefighting, SCADA and Control system Installation and erection. The energy generated by the Project is evacuated through an in-out connecting arrangement with the double circuit 132 kVA Mangla/Kharian transmission line.

Mr. Raza's Responsibilities:

Mr. Raza took over the Project as Deputy Project Manager /Project Coordinator and later-on worked as the Project Manager and completed this Project successfully up to Defect Liability Period expired in March 2017. Mr. Raza managed and administered the overall activities of Contractor's EPC contractual obligations and the Client's needs and expectations.

Mr. Raza also coordinated amongst the Construction Manager, E&M Manager, HSE Manager, QA/QC Manager, Planning Manager, and the Sites Construction Superintendents to make sure that the Contract scope of work is implemented and that the contractor's and subcontractors' works and performance are efficiently inspected, supervised and executed. Mr. Raza was also involved in E&M Installation and commissioning of the Powerhouse with E&M Suppliers (Andritz Austria and Andritz Hydro China).

3. 102 MW Gulpur Hydro Power Project

Project Brief:

Mira Power Limited is a special purpose company, setup to design, construct, own, operate and maintain 102 MW Gulpur hydro power plant under Government of Pakistan's Policy for Power Generation Projects 2002 as adopted in Azad Jammu & Kashmir. Mira Power Limited is a subsidiary of Korea South East Power Company Limited (KOEN).

The Gulpur hydro power plant will have 102 MW power capacity with annual generation capability of 465 GWh. The Project site falls administratively in the Kotli district of AJK and located about 5 km south of Kotli town on the Poonch River, a tributary of Jhelum River. The site is about 170 km from Islamabad and 285 km from Lahore.

Sambu Scope of Work

Sambu initially worked with Mira Power to acquire 100 % of the Project Company and also was the part of consortium as an equity partner as well EPC Contractor. Later on Sambu took out their 100 percent share from the project after handing over to the Main Management i.e. KOSEP. Later on Sambu started limited work as an EPC Contractor. The major construction part was a Tunnel at the project site.

Mr. Raza's Responsibilities:

In 2011 Sambu was involved in 100 MW Gulpur Hydropower Project and Mr. Raza took lead in representing the consortium for negotiation and to acquire this project for the Consortium. He on the behalf of Sambu was involved in the project development of Gulpur Hydro Power. Mr. Raza assisted the company (Mira Power) through different stages of project development which especially included, review of Feasibility study, Initial Environmental Study, Interconnection Study, Award of Feasibility Stage Tariff, selection of EPC Contractor. The Project achieved its Financial Close in October 2015.

4. 106 MW Golen Gol Hydro Power Project

Project Brief:

WAPDA is Client of the project which is on Mastuj River in Chitral District of Khyber Pakhtunkhwa province.

Sambu Scope of Work

Sambu worked as Civil Works Contractor on the project. Sambu Scope of Work included construction of Lot-2 and Lot-3.1 comprises of weir (dam), diversion tunnel, power house, and tailrace and switch yard construction.

Mr. Raza's Responsibilities:

He was in the capacity of Sambu Director Projects involved in Bidding (Technical and Financial Bids) of the Project. Mr. Raza finalized the Project Contract with WAPDA and was also involved in the management of the Project at site at initial stage.

Mr. Raza was fully responsible for managing all contractual, commercial and legal issues of the contracts including advised on resolving disputes and claims management. His success story in resolving disputes is the Lowari Tunnel and King Abdullah University AJK Project.

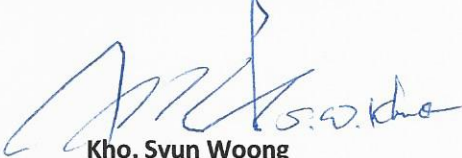
Mr. Raza has worked diligently and with determination, and has great insight knowledge regarding Hydro Power Projects development and execution. In addition, Mr. Raza has led many other projects of Sambu and has developed excellent techno-commercial skills of handling all the matters associated with large infrastructure projects.

Mr. Raza has been part of the senior management of Sambu and proved his ability in successfully completing the projects and leading the teams responsible for negotiations and thereafter implementation of high profile construction contracts which included contract management, project planning, preliminary investigations, sub-contracting, designing, erection and commissioning of the multiple projects.

We wish him a very bright, prosperous and successful professional career in future and are ready to extend all sort of cooperation if at all required by him.

Sincerely,

For and on behalf of,
Sambu Construction Co., Ltd


Kho, Syun Woong
Director Pakistan



Temporary Site Office :

- Address: Adjacent Mumtaz Inn Guest House Sector D-4, Mirpur, Azad Kashmir, Pakistan
- Tel : +92-5827-437400, Fax: +92-5827-438020

Ref. No : PS/NB/LEL/10-20**Date: February 04, 2010****To : C.E.O****Laraib Energy Limited****12-B/1, Multi Mansion Plaza, G-8 Markaz, Islamabad, Pakistan****Attn : Mr. Abid Hussain****Tel : +92-51-225-54-31****Fax****: +92-51-225-14-85****Subject : C.V of Mr. Aziz Raza (Deputy Project Manager/Project Coordinator)-**
New Bong Escape Hydro Electric Power Complex Project/NBEH01

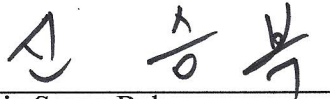
Dear Sir

We would like to herewith submit a copy of C.V. of Mr. Aziz Raza proposed to be nominated as Deputy Project Manager /Project Coordinator for the subject Project.

Your kind review / information would be highly appreciated in advance.

Very sincerely yours,

Sambu Construction Co., Ltd.



Shin Seong Bok
Project Manager



Encl: A copy of the C.V of Mr. Aziz Raza (2 Pages)



SAMBU

CONSTRUCTION CO. LTD.

Mirpur Site Office:

Lehri Village, Mirpur, Azad Kashmir, Pakistan

Tel: +92 5827 412822, Fax: +92 5827 412813

New Bong Escape Hydro Electric Power Complex Project

Pakistan Branch Offices:

ISLAMABAD: House # 116, Mein Principle Road, Sector F-15/1, JKCHS, Islamabad Ph. 051-2308465-70 Fax: 051-2308470 sambu.isb.pk@gmail.com

KARACHI: 81-Khayaban-e-Shujjat Phase 6 D.H.A. Karachi Ph: 021-35348750-51, Fax: 021-35847453

Ref No: SAMBU/ISB/NBE/LEL/14-006

Dated: June 3, 2014

Mr. Abbas Shahani
Plant Manager/Employer's Representative
New-Bong Hydropower Project
Mirpur, AJ&K.

**Subject: 84MW NEW-BONG HYDROPOWER PROJECT
ASSIGNMENT OF MR. AZIZ RAZA MALIK AS PROJECT MANAGER**

Dear Sir,

It is to be informed that Mr. Roh Seong Oh is proceeding to Korea to joins his new assignment very shortly.

Mr. Aziz Raza Malik is hereby designated as Project Manager with immediate effects in place of Mr. Roh Seong Oh, to deal with all the matters on behalf of Sambu Construction Co. Please extend co-operation to the new Project Manager to assist him to discharge his duties effectively and efficiently.

Thanking you and assuring you our best co-operation.

With kind regards

Yours truly,
Sambu Construction Co., Ltd.

Oh, Sung - Hoon
Contractor's Representative

CC:

1. Mr. S. Hasnain Haider, Chief Executive Officer, Laraib Energy Limited, Islamabad.
2. Mr. Xiao Yang, Project Manager, Andritz Hydro GmbH, China.
3. Mr. Aziz Raza Malik, Project Manager, M/s Sambu Construction Company Limited; Mirpur, AJ&K.



Al-Fajr International

10th March, 2015

TO WHOM IT MAY CONCERN

SERVICES AS AN ADVISOR FOR 2.6 MW MACHAI HPP in KPK

I am pleased to confirm that Mr. Aziz Raza, has remained associated with our organization and rendering Advisory services of 2.6 MW MACHAI Hydropower EPC Project, Katlang, Mardan w.e.f. 1st January, 2014 to date.

During this period he has been useful and instrumental in expediting the on-going works through different sub-contractors such as Civil Works of the Power House and Residential Colony, Electrical & Mechanical Equipment for the Project, etc. through coordination between all the sub-suppliers and contractors. He was also responsible to handle Management Consultants and Employer from time to time to respond/resolve their queries/concerns raised about work schedule and quality of works.

I am happy to say that he proved an asset for the company and the work he has done until now.

This Certificate has been issued on his own request.

TAHIR HASSAN
Managing Director





Riali Hydro Power Company (Pvt) Ltd

Dated: 3rd March, 2015

TO WHOM IT MAY CONCERN

We are pleased to confirm that Mr. Aziz Raza has been working for 6.6 MW Riali Hydro Power Project since April 2013 as an Advisor to deal with techno-commercial issues related to development and execution of hydropower projects.

Mr. Aziz Raza has in-depth knowledge of dealing with all the matters involved in the development of hydropower projects from the conceptualisation stage till final commissioning of the hydropower projects. The vast experience of Mr. Aziz Raza related to construction of infrastructure projects in particular commissioning of first hydropower project in the private sector of Pakistan (84 MW New-Bong Hydro Power Project) enables him to provide his invaluable advice and guidance in strategizing the development of hydropower projects being dealt by PEPAC.

We sincerely wish for the best career of Mr. Aziz Raza and shall be pleased to provide our all possible support and cooperation in his professional endeavours.

With kind regards

Yours truly

(Syed M. H. Gardezi)
Director Development